EXHIBIT G TO THE JUNE 26, 2008 DECLARATION OF GREGORY I. RASIN, ESQ.

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| 2 | UNITED STATES DISTRICT COURT |
| 3 | SOUTHERN DISTRICT OF NEW YORK |
| 4 | JANNIE PILGRIM, GIOVANNA HENSON, JESAN |
| 5 | SPENCER and BRENDA CURTIS, |
| 6 | Disimise- |
| 7 | Plaintiffs, |
| 8 | - against - CASE NO.: 07CIV 6618 |
| 9 | THE McGRAW-HILL COMPANIES, INC., |
| 10 | Defendant. |
| 11 | ORIGINAL |
| 12 | DEPOSITION OF SHEILA O'NEILL, taken by |
| 13 | Plaintiffs, pursuant to Notice on Friday, February |
| 14 | 29, 2008, commencing at 9:36 a.m., before Chandra D. |
| 15 | Brown, a Registered Professional Reporter and Notary |
| 16 | Public within and for the State of New York. |
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'S. O'Neill 1. 2 A I do. 3 Q From time to time, counsel may object for 4 whatever reason. There are no speaking objections, 5 but if he does make an objection, you are still 6 required to answer the question. 7 Do you understand that? 8 Α I do. 9 Q Are you currently employed? 10 A Yes, I am. 11 Q With whom? 12 Α McGraw-Hill Companies. 13 Q In what capacity? 14 Α I'm vice president of Human Resources. 15 Q How long have you been vice president of 16 Human Resources? 17 Α In this current role since March of 2007. 18 When you say, "this current role," what Q 19 are you talking about? 20 A I support the information and media group 21 in Human Resources. 22 Prior to March 2007, what role were you

Vice president Human Resources supporting

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in?

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the corporate departments.

1 S. O'Neill 2 Q What were the corporate departments? 3 A Finance, information management, legal, Human Resources, global strategy. That was it. 4 5 Anything else? Q 6 Α No. 7 Yes. One other one. Corporate affairs. 8 I'm going to refer to your prior position 0 9 as VP H/R for corporate. 10 When did you last serve in that capacity? 11 Through March 2007. Α 12 Was that a promotion in March 2007 to the Q VP of H/R in support of the other institutions that 13 you are now supervising --14 15 Α Yes. 16 Q -- or providing services to? 17 Α Yes. 18 0 Okay. 19 What is your current salary? 20 MR. RASIN: Do not answer. 21 Objection. I'm going to direct her not to 22 answer. 23 MR. SOLOTOFF: Can you make a note of 24 every direction that counsel gives where he's instructing the witness not to answer? I don't 25

13 1 S. O'Neill 2 Q Not you? 3 Α Not me. 4 Q In global strategy, was there any race 5 discrimination complaints in that group? 6 Α No. 7 Q Jesan Spencer worked as H/R in BusinessWeek. Does that fall under H/R? 8 9 A It falls under corporate H/R. 10 Q Did anyone investigate her race discrimination complaints? 11 12 MR. RASIN: Objection. 13 A I investigated her complaint regarding the behavior of her manager. 14 15 Q But you didn't take that as a race 16 discrimination complaint? 17 Α I did not. 18 With respect to global strategy, was there

Now, you know who Vladimir Stadnyk is?

Do you know of any race discrimination

How long has he held that position?

He's an executive at S & P.

a race discrimination complaint?

I don't know.

No.

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- 1 S. O'Neill
- 2 A It was, let's see, yesterday from about
- 3 12:00 to 5:00, and the day before from 2:00 to 5:00.
- 4 Q I'll ask you again: Did you review any
- 5 other documents before coming here today other than
- 6 what you've already testified to?
- 7 A This (indicating).
- 8 Q This referring to the exhibit?
- 9 A I'm sorry.
- 10 And e-mails, my notes.
- Q What you testified to earlier?
- 12 A Yes.

- 13 Q Anything else?
- 14 A No.
- 15 Q Who conducted the investigation of Jesan's
- 16 complaints to the company?
- 17 A Which complaint?
- 18 Q Any complaint.
- 19 A I conducted the complaint regarding Ken
- 20 Caruso.
- 21 Q What was that complaint?
- 22 A That he cursed and the second one was that
- 23 he had touched himself inappropriately in front of
- 24 her.
- 25 Q Let me see if I can clarify something.

- You were the investigator; is that
- 3 correct?
- 4 · A Yes.
- 5 Q No one else?
- 6 A For the touching inappropriately
- 7 complaint, I was the investigator.
- 8 Q Who was the investigator regarding the
- 9 cursing?
- 10 A The first time was Brett Marsche.
- 11 Q You said if there was a first time. Was
- 12 there a second time?
- 13 A Which was the first time I spoke to Jesan.
- 14 She told me she had talked to Brett about it
- 15 previously.
- 16 Q Was Brett Marsche the investigator of the
- 17 complaint that Jesan Spencer had made regarding Ken
- 18 Caruso's cursing?
- 19 A Yes.
- 20 Q Did you later become an investigator of
- 21 those claims as well?
- 22 A Yes.
- Q Were you assisting Brett Marsche in that
- 24 investigation or were you investigating the matter
- 25 independent of Brett Marsche?

1 S. O'Neill 2 Yes. 3 What was his conclusions? Q That he would speak with Ken; that he had 5 talked to Jesan and that it was resolved. But if 6 Jesan wanted to speak to me, she could get in touch 7 with me. 8 0 That was left to her? 9 A Yes. You were not instructed to conduct an 10 investigation of your own; is that correct? 11 12 Α That's correct. 13 If Jesan Spencer did not speak with you 14 there was nothing for you to investigate; is that 15 correct? 16 So the commencement of whatever 17 investigation, you call it, began in March 2006, is 18 because Jesan came to you? 19 I saw Jesan and I mentioned to her that if 20 she wanted to talk to me, that I was here. But we -- I saw her and I offered that up. 21 22 Q I see. 23 Brett Marsche, what's his title and

MR. RASIN: Objection.

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position?

- 1 S. O'Neill
- 2 it to stop.
- 3 Q What was the offensive language that she
- 4 was complaining about?
- 5 A That -- she said that Ken -- when I asked
- 6 her the word, like shit, it sucks, and that she
- 7 didn't appreciate it.
- 8 Q Ken Caruso, that's the Ken you're
- 9 referring to?
- 10 A Yes.
- 11 Q Did she mention any other curse words to
- 12 you?
- 13 A No.
- 14 Q Did she mention the word "bitch" or
- 15 "bitches"?
- 16 A No.
- 17 Q Did she mention to you that she believed
- 18 that he made these comments in front of her as a
- 19 black woman --
- 20 · A No.
- 21 Q -- and not in front of white women?
- 22 A No.
- 23 Q Did you ask her?
- 24 MR. RASIN: Did she ask her --

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S. O'Neill 2 Q Did you have a conversation with Brett 3 Marsche concerning Jesan Spencer? 4 I did. Α 5 Q When was that? A That was in that late December, early 7 January 2005. 8 Q Was it one conversation or a number of 9 conversations? 10 Α It was one. 11 0 Where was it? 12 In my office. Α 13 He came to you or you called him in? Q 14 Α He came to me. 15 Q Was there anyone else present? 16 Α No. 17 Q What did he say to you and what did you say to him at this December, early January meeting? 18 19 That he wanted me to know that he had told 20 Jesan that if she wanted to speak with me, that she 21 could. That's what I remember from the 22conversation, and that he had looked into some 23 things she was concerned about regarding Ken's 24 lanquage. 25 Q Ken Caruso was Jesan Spencer's supervisor?

- 2 correct?
- 3 A Yes. Yes.
- 4 Q Isn't it true that Jesan Spencer
- 5 complained that Ken Caruso referred to women as
- 6 bitches in her presence as a black female?
- 7 A I'm sorry. Say that again.
- 8 Q Isn't it true that Jesan Spencer
- 9 complained that Ken Caruso referred to women as
- 10 bitches and he did that in front of her as a black
- 11 female?
- MR. RASIN: Objection.
- 13 A In the EEO complaint?
- 14 MR. RASIN: He's asking you whether it's
- 15 true.
- 16 Q I'm asking you whether it's true.
- 17 A I don't know if it's true.
- 18 Q Isn't it true that Jesan Spencer brought
- 19 it to your attention that Ken Caruso referred to
- 20 women as bitches and did that in her presence as a
- 21 black female but not in front of white females or
- 22 . white men?
- 23 A It's not true that she brought it to my
- 24 attention.
- 25 Q Had she brought that to your attention,

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| 1 | | S. U'Nelli |
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| 2 | Q | Did you ask him if he did it over the |
| 3 | phone? | |
| 4 | A | I asked him where and he said in his |
| 5 | office. | |
| 6 | Ŷ | Did he say who was present? |
| 7 | A | He said Jesan and maybe Sheila Mitchell. |
| 8 | Q | You said he stopped that conduct, the |
| 9 | conduct of | f using the words "oh, shit" in their |
| 10 | presence; | is that correct? |
| 11 | | MR. RASIN: Objection. |
| 12 | A | Yes. |
| 13 | Q | How do you know he stopped? |
| 14 | A | Because in April when I spoke with Jesan |
| 15 | I asked h | er, How, you know, was it going? And she |
| 16 | told me t | he cursing had stopped. |
| 17 | Q | You spoke with her after April? |
| 18 | A | Not specifically about that behavior. We |
| 19 | spoke in | March. I checked into it. I followed up |
| 20 | in April | and asked her. |
| 21 | Q | Do you know whether it continued in May? |
| 22 | A | I don't know. |
| 23 | Q | Did you ask her as a follow-up? |
| 24 | Α. | No, because she had told me it had |
| 25 | stopped. | |

S. O'Neill 2 only one. 3 Q How about Jannie Pilgrim? 4 Α No. 5 Didn't Jannie Pilgrim complain to you Q about Rich Fisher's comments to her about black 6 7 employees under his jurisdiction? 8 A No. 9 Q She never mentioned anything to you? 10 Α Mentioned --11 That Rich Fisher made comments about black Q employees under his jurisdiction. 1,2 13 Α No. 14 Q Giovanna Henson, who is she? 15 Α Giovanna was the H/R coordinator who worked in corporate H/R and did work for Ivy Latimer 16 and myself, and she was a direct report to me. 17 18 Didn't Giovanna Henson complain about the African-American experience at McGraw-Hill? 19 20 Α No. 21 . Q Not at all? 22 Α ..No. 23 Q. Did you review exit interviews by

African-American employees where they complained

about discrimination and unfair treatment while

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S. O'Neill

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| 2 | development. This directly impacts professional |
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| 3 | development and compensation. I pursued a higher |
| 4 | degree to further my career path at the McGraw-Hill |
| 5 | Companies. |
| 6 | I pursued a master's degree in Human |
| 7 | Resources, management and labor relations at the |
| 8 | New York Institute of Technology; however, I was |
| 9 | denied six or more opportunities at the McGraw-Hill |
| LO | Companies. Most of the times, I was never given a |
| Lī | clear explanation as to why I was denied the |
| .2 | positions that I applied for. I've been an employee |
| L3 | of the MlcGraw-Hill companies for eight years, and I |
| .4 | feel that there should have been some type of |
| .5 | follow-up, especially since I was an internal |
| .6 | candidate. Many times this was not the case." |
| .7 | Had you seen that before today? |
| .8 | A Yes. |
| .9 | Q When did you see it for the first time? |
| 0 | A The person who conducted the exit |
| 1 | interview brought it to my attention. |
| 2 . | Q Who was that person? |
| :3 | A Beverly Mate. |
| 4 | Q Was that at or about the time that the |
| 5 | exit interview was conducted? |

- 2 A It was afterwards.
- 3 Q Giovanna Henson had complained to you
- 4 about the African-American experience at
- 5 McGraw-Hill; had she not?
- 6 A No.
- 7 Q She did make a comment like that, didn't
- 8 she?
- 9 A What comment are you referring to?
- 10 Q About African-American employees at
- 11 McGraw-Hill?
- 12 A No.
- 13 Q She did not make such comment?
- 14 A No, about African-American employees at
- 15 McGraw-Hill.
- 16 Q What did she complain with regard to
- 17 African-American employees?
- 18 A She did not complain.
- 19 Q What did she say in any reference that she
- 20 made to African-American in connection with
- 21 McGraw-Hill?
- 22. A She did not say -- make a comment about
- 23 African-Americans at McGraw-Hill.
- 24 Q None whatsoever?
- 25 A No.

| 1 | S. O'Neill | |
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| 2 | Q Did she say you don't know what it's like | |
| 3 | working as an African-American at McGraw-Hill, and | |
| 4 | your response was, "No, I do not"? | |
| 5 | A She said, "You don't know what it's like | |
| 6 | being black," and I said, "Yes, that's right. I | |
| 7 | don't know what it's like being black." | |
| 8 | Q When did she make that comment to you? | |
| 9 | A It was around Christmas holiday in 2004. | |
| 10 | I think it was December 20th. | |
| 11 | Q Are you saying she didn't make this | |
| 12 | comment in 2005 after she was turned down for a | |
| 13 | position that she had applied for? Is that your | |
| 14 | testimony that it was not then but in 2004? | |
| 15 | A I recall it as being in late 2004. | |
| 16 | Q Did you know what it was like being an | |
| 17 | African-American employee at McGraw-Hill? | |
| 18 | A Can you just say that question again? | |
| 19 | Q Do you know what it was like for | |
| 20 | African-American employees at McGraw-Hill? | |
| 21 | A No. | |
| 22 | Q Didn't you conduct surveys of | |
| 23 | African-Americans and what their experience was at | |
| 24 | McGraw-Hill? | |
| 25 | A That was an employee engagement survey for | |

1 S. O'Neill 2 to you back in July and August? 3 MR. RASIN: Objection. 4 Α No. . 5 Now, I believe you testified earlier, but Q 6 correct me if I'm wrong, you spoke with Brett 7 Marsche before you spoke with Jesan Spencer about Jesan Spencer's complaints to Brett Marsche; is that 8 9 correct? 10 MR. RASIN: Objection. 11 Α Brett spoke to me. 12 Q When was that conversation? 13 As I said earlier, I think it was late 2005, maybe early 2006. And he spoke to me to say 14 Jesan might come and speak to me. He had offered 15 16 that up and he wanted me to know. 17 Q Did he give you a sense as to how urgent 18 that was or not? I understood it -- to be available that he 19 A had spoken to Jesan, everything seemed to be okay; 20 but if she wanted to speak to me, she could. 21 22 Q Okay. 23 Was it your understanding that you were 24 not conducting an investigation of some

discrimination complaint at the time you met with

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S. O'Neill

- 2 Jesan Spencer on March 6, '06?
- 3 A I did not understand that to be a
- 4 discrimination complaint.
- 5 Q Under any circumstances? Under those
- 6 circumstances?

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- 7 A Under those circumstances.
- 8 Q At no time in March or April or May or
- 9 subsequent to that were you ever made aware that
- 10 Jesan Spencer had complained about race
- 11 discrimination at McGraw-Hill?
- 12 A In -- you know, I'm fuzzy on the dates,
- 13 but I was aware at some point that Jesan was part of
- 14 the EEO charge.
- 15 Q But what I'm trying to find out in
- 16 relation to your last conversation with Jesan
- 17 Spencer as it's reflected in these notes, was it
- 18 before that last conversation or after that last
- 19 conversation?
- · 20 A I'm sorry. Say that one more time.
 - Q I'm trying to find out approximately when
 - 22 you found out about the REO complaint of Jesan
 - 23 Spencer. Was that before your last conversation
 - 24 with Jesan Spencer, as reflected in your notes here,
 - 25 or after you concluded your discussions with Jesan

- 2 Spencer?
- 3 A You know, I really -- I don't recall when
- 4 I found out.
- 5 Q Let me see if I can come at it at a
- 6 different way.
- 7 At some point, Jesan Spencer got
- 8 transferred into another position; is that correct?
- 9 A Yes.
- 10 Q She was no longer working for Ken Caruso?
- 11 A Yes.
- 12 Q Do you know when that took place?
- 13 A In April 2006, we started the discussion,
- 14 but I can't recall the exact date that she went to
- 15 the business information group. It was some time
- 16 shortly thereafter.
- 17 Q In relation to her going to BIG, which is
- 18 the business information group, when did you learn
- 19 about the EEOC complaint?
- 20 A I don't remember.
- Q Was it before or after her going to BIG?
- 22 A Really, I don't remember when I learned of
- 23 it.
- Q Was she still employed with the company
- 25 when you learned of it?

1 S. O'Neill 2 A Yes. 3 Did Ms. Spencer want to be transferred to Q 4 BIG? 5 Α She requested a transfer. 6 Q To where? 7 At first, it was a general request for a Α transfer. 8 9 Then after that, was she more specific? Q 10 Jesan told me she had been interviewing Α for a position -- for an H/R position at McMillan, 11 which is part of McGraw-Hill education. 12 13 She didn't get that job; is that correct? Q 14 A Yes. 15 Didn't she tell you that she did not want 16 to be transferred to BIG? 17 At first, Jesan seemed pleased about it. Α And then she changed her mind and said she didn't 18 19 want to. 20 And she was specific as to why she didn't want to; isn't that correct? 21 A Yes.

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23 She didn't want to have to work under Q

Bill Harper? 24

25 Α She said that she didn't want to work in

1 S. O'Neill 2 BIG with Bill. So, in some of these notes, I listed 3 the reasons that she gave me. 4 Q How did it come to pass that she was transferred to BIG when she didn't want to be 5 6 transferred to BIG? 7 It came to be because Jesan did not want 8 to have any kind of facilitated problem resolution session with Ken, and she had made it clear she 9 didn't want to work for Ken. So, the opportunity 10 that we could find was within the information and 11 12 media group. 13 Q Who did you discuss that with? 14 A With Bill Harper. 15 Q Who else? 16 Α Brett Marsche. 17 0 Anyone else? 18 Α David Murphy. 19 Q When did you have that conversation with them that she should be transferred to BIG? 20 21 Α I had the conversation with them that 22....talked about where was there an opportunity for 23 another assignment with them. 24 Q They said BIG?

Because Brett Marsche was the senior H/R

- 2 person for information and media, there was an
- 3 opportunity to move some head count and find a
- 4 position working in BIG.
- 5 Q By putting Jesan in BIG, they were
- 6 accommodating Ken Caruso's wishes, weren't they? He
- 7 did not want her under his supervision; isn't that
- 8 correct?
- 9 A No. He specifically said that he could
- 10 work with Jesan Spencer.
- 11 Q You discussed the matter with Brett
- 12 Marsche, David Murphy and Bill Harper; is that
- 13 correct?
- 14 A Yes.
- 15 Q Were these three different conversations?
- 16 Was this a meeting of some sort or was it more than
- 17 one meeting? Can you please describe in what the
- 18 circumstances were that these conversations were
- 19 taking place?
- 20 A There was a meeting with Brett and Bill
- 21 where we talked about --
- 22Q... And yourself?
- 23 A Yes. Yes.
- 24 And I can't recall if it was a meeting or
- 25 phone call with Brett and David.

1 S. O'Neill 2 Let's take the first meeting. That first Q meeting was with Brett and Bill or was it the phone 3 call that you're referring to? Which came first? 4 5 MR. RASIN: Objection. 6 You said there were two conversations. 0 7 Α The first conversation was with Yes. 8 Brett. 9 You and Brett? Q Brett and myself. 10 Α 11 Was that in his office? Q 12 Α I don't recall. 13 Q You don't know where it was? 14 · A No. 15 Q Was anyone else present? 16 A No. 17 Do you know when that meeting took place? Q Well, it had to be in this same time 18 Α period of, you know, the --19 20 Q In the month of March? 21 No. It was later. ·A 22 Q April? 23 Α Right. It was the end of April, early May. 24 25 End of April, early May. Q

| 1 | | S. O'Neill |
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| 2 | • | What did Brett say to you at that meeting |
| 3 | and what | did you say to Brett? |
| 4 | A | The first meeting was that Jesan had |
| 5 | requested | a transfer and that we should explore that |
| 6 | and to lo | ok within information and media to see if |
| 7 | there was | another opportunity for her. |
| 8 | Q | Is BIG information and media? |
| 9 | A | Yes, it is. |
| 10 | Q | Did she request a transfer to BIG |
| 11 | specifica | lly? |
| 12 | A | No. |
| 13 | Q | Did you tell that to Brett Marsche that |
| 14 | she did n | ot request a transfer to BIG? |
| 15 | A | I said that she requested a transfer. |
| 16 | Q | So that was the generic, general concept |
| 17 | transfer? | |
| 18 | A | Yes. |
| 19 | Q | In other words, "get me out from under Ken |
| 20 | Caruso typ | per transfer? |
| 21 | | MR. RASIN: Objection. |
| 22 | A | I didn't understand it that way. |
| 23 | Q | You didn't think that she was her |
| 24 | request fo | or a transfer was to get away from . |

Ken Caruso?

1 S. O'Neill 2 Α I understood her transfer was that it --3 she found it difficult working there and a transfer 4 was a good solution that she was recommending. 5 The general sense of a transfer? 6 A Yes. 7 Brett Marsche did not mention to you her EEOC complaint, is that correct, in this 8 9 conversation? 10 A I don't recall if he did or not. 11 You said this is around April or May? \mathbf{Q}_{\perp} 12 Α Right. 13 Q Of 2006? 14 Α Right. 15 But you knew, at the time you met with Q 16 Brett Marsche, that Jesan did not want to be transferred to BIG, correct? 17

- 18 A I'm not sure if I knew then.
- 19 Q When did you know?
- 20 A When I told -- when Jesan and I met and we
- 21 discussed the opportunity at BIG, she told me that
- 22 she didn't want to. And then we went for lunch and
- 23 she told me the reasons why.
- Q That was after you met with Brett for the
- 25 first time to discuss this?

1 S. O'Neill 2 . A Yes. 3 Q When did you meet with Brett and Bill Harper by phone or the second time? 4 5 There are notes in here on the date. I just don't have it off the top of my head. 6 7 MR. SOLOTOFF: Let the record reflect the witness needs to look at the document, which is 8 9 okay, by the way. It says here April 13. 10 Α 11 Q Okay. 12 It was April 13th. Thank you. 13 On April 13, you had that meeting with 14 Brett Marsche the second time and Bill Harper, 15 correct? 16 A Yes. 17 Q And it was -- one of them was on the

- phone? 19 Α You know, I can't remember if we were in
- 20 my office. I think we were, but I'm not a hundred
- 21 percent.

- 22_ Did they tell you on April 13th that Jesan Q.
- 23 Spencer had filed an REOC complaint?
- 24 I don't know if they told me then. I
- don't know if they ever told me. 25

1 S. O'Neill 2 Q Okay. 3 You don't recall them telling you? Α No. 5 Now, on April 13, did you tell them that Jesan Spencer did not want to be transferred to BIG 7 and her reasons why? 8 Α Let me just look at something. 9 think I knew at that time what her specific 10 objections were. It was after we met that Jesan 11 told me the specific objections. 12 Q. So is it closer to May? 13 A It was closer to May. 14 Q You had learned what her specific 15 objections were transferring to BIG, correct? 16 A Correct. Right. 17 0 Who put in the orders -- I don't know what 18 you call them, orders or form papers or whatever it 19 is -- transferring Jesan Spencer to BIG? 20 A At that time, to initiate that, it was on a paper document. So, that would have to be 21 22 initiated by Ken Caruso, and Bill would have provided the information about the new -- the 23

accounting code and any other codes that were

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needed.

- Q That form that you're talking about, is
- 3 that an employee action form or something like that?
- A Yes. The name is the turnaround document
- 5 but same difference.
- 6 Q Jesan Spencer's consent was not required
- 7 in writing, was it --
- 8 A No.
- 9 Q -- to be transferred?
- 10 A No, it was not.
- 11. Q Once the form was signed by Brett Marsche
- 12 and Bill Harper -- or Ken Caruso, rather, it's a
- 13 fait accompli?
- 14 A Yes.
- 15 Q Before Jesan Spencer left her work under
- 16 Ken Caruso, she had been a pretty successful H/R
- 17 manager for many years in BusinessWeek, is that
- 18 correct, as you understand it?
- 19 MR. RASIN: Objection.
- 20 A I understood that, you know, Jesan did a
- 21 good job and had been in that role for a couple of
- 22 years.
- Q When she spoke with you, she told you that
- 24 she felt that she was being marginalized, that the
- 25 work -- or minimalized; that the work she was being

- 2 given by Ken Caruso was somehow being degraded in
- 3 terms of her job duties and responsibilities.
- 4 Didn't she tell you that?
- 5 A Yes, she did.
- 6 Q Where was she being assigned at BIG?
- 7 A The new role was to support -- it's H/R
- 8 supporting Aviation Week, a group called the "global
- 9 customer operations and BIG technology.
- 10 Q How soon after Ken Caruso and Brett
- 11 Marsche signed the turnaround form was Jesan Spencer
- 12 transferred to Aviation? Was that something that
- 13 took place in a day, a week, a month?
- 14 A I wasn't involved in that. So I don't
- 15 know how long that was.
- 16 Q Are employees transferred usually against
- 17 their will to positions that they don't want or do
- 18 they usually get transferred to positions they want?
- 19. What is the policy of McGraw-Hill regarding
- 20 transfers?
- 21 A Say that again for me.
- Q Is it the general practice to transfer
- 23 employees to positions that they don't want?
- 24 A It's not a general practice.
- 25 Q Now, did you follow up with Jesan Spencer

| | S. O'MELLI |
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| 2 | after she was transferred to Aviation Week to |
| 3 | determine how she was being treated there? |
| 4 | A When I would see Jesan at different |
| 5 | events, I would ask her how she was doing. |
| 6 | Q And what did she tell you? |
| 7 | A She would say "okay." |
| 8 | Q She would just say "okay"? |
| 9 | A Right. |
| 10 | Q Did you follow up and check with anyone at |
| 11 | management to see whether she was doing MORs? |
| 12 | A No. |
| 13 | Q Did you check with management to see what |
| 14 | work she was doing, if any? |
| 15 | A I asked Bill Harper how Jesan was doing. |
| 16 | Q And he said? |
| 17 | A Pretty good. |
| 18 | Q When did you ask him that? |
| 19 | A I don't remember. |
| 20 | Q When Ken Caruso and Brett Marsche signed |
| 21 | the employee turnaround papers, had you known at |
| 22 | that point in time that Jesan had filed an EEO |
| 23 | complaint? |
| 24 | A I really don't recall when I knew. |
| 25 | O Whenever it is that you found out the |

1 S. O'Neill handling the discrimination complaints. My job was 2 3 to let Bill know, let Toi know, let Brett Marsche 4 know. I offered to intervene for Jesan to talk to 5 Bill and Toi to discuss her job and the scope of the job, and she said she did not want me to do that. 7 THE WITNESS: Can we take five? 8 MR. RASIN: Sure. 9 We're almost finished anyway. You still Q 10 want to take five? 11 ·A I just want to get a little water. 12 MR. RASIN: We'll take a break. 13 (Whereupon, a short recess was taken.) 14 · (Whereupon, the aforementioned e-mail 15 communications Bates stamped D03815 through 16 D03817, was marked as O'Neill Exhibit 13 for 17 identification as of this date by the 18 reporter.) 19 MR. SOLOTOFF: Back on. 20 BY MR. SOLOTOFF: 21. Looking at Number 13, O'Neill 13, do you 22 recognize_that.document? 23 A (Witness views document.) 24 Yes. 25 Q What is it?

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| 2 | | MR. RASIN: Objection. |
| 3 | Q | If you know. |
| 4 . | A. | I don't know specifically that he reviewed |
| 5 | any of he | r applications. |
| 6 | Q | Was there a diversity council around |
| 7 | 2004/2005 | , a council called "Diversity Council"? |
| 8 | A | I don't know the year that |
| 9 | Standard | & Poor's established a diversity council. |
| LO | , Õ | You're not sure whether or how you learned |
| 11 | about the | African-American Affinity Group, correct? |
| L 2 | A . | I don't recall those circumstances. |
| L3 | Q | Do you know whether Jannie Pilgrim was |
| L 4 | principa] | lly responsible for helping create the |
| L5 | African-A | American Affinity Group? |
| 16 | A | I don't know that for sure. |
| L7 | Q | Or the Diversity Council? |
| 18 | ·A | I don't know that. |
| 19 | Q | If Giovanna Henson was looking for a |
| 20 | position | for promotion purposes and she was |
| 21 | interviev | wed and her application was being |
| 22, | _consider | ed, would it have been ordinary or usual for |
| 23 | the perso | ons who are reviewing her application to |
| 24 | call you | and ask you for your opinion about |
| 25 | Giovanna | Henson? |

S. O'Neill 1 It would not be ordinary. 2 Were you in a position to recommend . 3 Giovanna Henson for a promotion? 4 If by "promotion," meaning grade-level 5 promotion, I was in a position to. 7 But how about a promotion to another position in the group or in the company? 8 No, I was not in the position to do that. 9 10 Just a couple questions regarding reduction in force. 11 What is a reduction in force? 12 That is when the business conditions are A 13 such that the number of employees needed to do the 14 work in the business needs to be reduced so there 15 will be lower expenses. 16 Can employees be selected to be reduced 17 Q out of employment for the reason that they are an 18 19 undesirable employee? No. 20 That would be unappropriate? 21 Say that again, please. 22___ A. 23 For the reason that they are an undesirable employee.

Can you start from beginning on that one?

24

25.

Α

S. O'Neill 1 Okay. 2 Q Is it possible for management to reduce an 3 employee off employment, from employment, by using a 4. RIF as an excuse for eliminating an undesirable 5 employee? 6 MR. RASIN: Objection. 7 8 Α No. Why not? 9 0 Because a reduction in force is Α 10 specifically related to the business reasons why 11 fewer people are needed and fewer types of jobs are 12 So it's based on the job itself. needed. 13 It would be inappropriate to eliminate an Q 14 employee and throw them into the mix to get them out 15 of the job and use a RIF as a reason for doing that, 16 17 wouldn't it? MR. RASIN: Objection. 18 19 Α Yes. Who is Deborah O'Connor? We didn't 20 mention her name earlier. 21 A ... She is a recruiter who works as part of 22 the talent acquisition team at Standard & Poor's. 23 Who is Vladimir Stadnyk? 24 Q MR. RASIN: We did this, didn't we? 25

s. O'Neill 1 MR. SOLOTOFF: I don't think we did, did 2 3 we? You asked that this morning. Α 4 What was his position; do you recall? 5 Q He's the executive at Standard & Poor's. 6 Α Has he ever left that position? 7 Q I don't know his history. 8 Α Who is Joyce Hunsucker? 9 Q She is a former H/R generalist who works A 10 supporting Standard & Poor's. 11 Have you ever heard of the acronym BEAM? Q 12 Yes, I have. Α 13 What is that? 14 Q Black Employees at McGraw-Hill. 15 Α When was this formed? 16 0 I don't know the exact date but it's well 17 Α over a year ago. 18 2007? 19 Q I don't know the exact date. Α 20 2006? 21 Q Could have been. Again, I don't know the 22 Α. exact date. 23 Q 24 Okay. I have no further 25 MR. SOLOTOFF: